

MOTION BY SUPERVISOR YVONNE B. BURKE

February 8, 2005

S-3 Navigant Report

On January 4, 2005 this board approved my motion that instructed CAO, DHS, and Navigant to develop recommendations as to the individuals who possess the necessary clinical and hospital management skills to comprise an advisory board that would oversee KDMC and to report back at the January 11 board meeting. While I understand that Navigant needs additional time to prepare detailed recommendations regarding the establishment of an advisory board, I must stress the importance of completing this crucial component timely.

Navigant, itself recommended, "The Board of Supervisors should ***immediately designate the KDMC Advisory Board as the entity responsible for oversight of KDMC***, including the responsibility to oversee the clinical and educational programs of KDMC, reporting to the Supervisors on at least a quarterly basis."

I, THEREFORE, MOVE THAT the Board of Supervisors approve the Advisory Board in concept to be comprised of a membership substantially as recommended in the Navigant report.

I, FURTHER MOVE THAT the Board of Supervisors instruct Navigant when reporting back in two weeks to include in their review answers to the following questions:

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1. Identify the present Board Members who will agree to stay on in this new capacity. Navigant recommends that the Advisory Board be expanded. Can the present Board start before the expansion is completed? What is the specific recommendation for the selection of new members? What is the specific recommendation for the staffing structure for the Advisory Board?
2. Navigant has recommended that the Advisory Board report to the Board of Supervisors quarterly. Given the enormity of the problems would it be more appropriate to report monthly for the first 6 months.
3. Navigant notes specific relief from County policies and procedures, which impede management's efforts to provide high quality cost effective clinical services. Give specific policies and procedures that are the impediments.
4. Navigant recommends that the Advisory Board should be responsible to review Graduate medical education programs (ACGME). Has this been discussed with Drew University and what are their recommendations? Also, the new affiliation agreement between the Los Angeles County and Drew University specifies that sometime in the future the County will become the sponsor with ACGME for the residency programs at KDMC. How will this change impact the Advisory Board's responsibility?
5. Navigant addresses the appointment of KDMC executives including a permanent chief executive officer (CEO). What is the transition and exit strategy? What changes are envisioned from the previous

management structure to the new management structure? What is the timeline for the transition from Navigant to permanent KDMC staff?

6. Navigant recommends the Advisory Board should develop a process to insure participation and ongoing input from the communities served by KDMC. Provide specific recommendations for the process of community participation.

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